MAJOR PROJECTS & REGENERATION TEAM PROJECT UPDATE

March 2013



CITY REGENERATION UNIT

Team Objectives:

The Major Projects & Regeneration Team manages, together with public and private sector partners, the implementation of key regeneration and infrastructure projects that support the city's economic growth and contribute to the transformation of the city for all, including the development of key employment sites. Successful delivery of these major projects provides new business space and employment opportunities, new homes, and community and leisure facilities. Development can also act as a regenerative catalyst encouraging further investment in the city.

Each of our projects contributes towards a vision of shaping the city by developing and sustaining the economy, preserving and promoting our heritage, growing our cultural offer and improving the quality of life for our residents, visitors and businesses. All projects consider the importance of good urban design and public realm, and also ensure that new development has the minimum possible environmental impact. Generally the projects do not receive direct capital investment from the city council and are dependent upon development partners providing external investment.

The Team:

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Project Name & Description	Officer Lead	Background and current project status	Impacts & Outputs	Current project timetables and milestones
Black Rock New procurement exercise to start in 2013 following research and feasibility work with the Project Board to agree procurement route and overarching objectives for a new project. A temporary use is now underway with a start on site for the Sand Sculptures due end of March 2013.	Director: Geoff Raw Project Mgr: Katharine Pearce (Long term proposals) Toni Manuel/ Adam Bates (Short term proposals - Sand Sculptures)	Policy & Resources Committee on 12 July 2012 agreed with the recommendation of the Black Rock Project Board to end the legal agreement with the previous developer of the Black Rock Site (Brighton International Arena Ltd). The cross party Black Rock Project Board will have a role in evaluating proposals and making a recommendation to EDCC and Policy & Resources Committee regarding future long term proposals. Once final terms are agreed for the short term proposals, the Project Board will meet again to begin discussion regarding the longer term project. Discussions have also been held with Brighton Marina Company (BMC) and the Sand Sculptures organisers regarding the BMC using part of the rear of the site for storage. BMC have confirmed they would require access only from the east entrance which leads onto the Marina access road as their main point of entry/egress and that this would not interfere with the Sand Sculptures set up or operation.	The final longer term objectives for this important seafront site will be considered in the context of their full financial, economic, social and environmental impacts. The cross party Project Board will play a role in this evaluation. The site has significant potential for creating jobs, new leisure facilities and contributing greatly to the future vitality and sustainability of the seafront.	Cross party Project Board set up: April 2012. Temporary uses taken to Project Board: 4 th October 2012. EDCC approval to negotiate terms for temporary 3 year term for Sand Sculpture proposal currently in final stages of negotiation. Planning application imminent for Sand Sculpture proposal. Project Board to meet in Spring 2013 to take forward a permanent Development Brief for the site.

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Brighton Centre Options are being considered to review the future of the Convention	Directors: Geoff Raw Project Mgr:	A mixed use development with capacity to utilise land holdings from Standard Life Investments (Churchill Square) to create over 1,000 jobs in the City. Extensive feasibility studies	Capital Value: £350–400m Lifetime Value of whole new build development to Local Economy: £3.5 billion. Total Net Additional Jobs with new	Condition Survey - Summer 2012 Review of options internally - Autumn/Winter 2012.
Centre which include: Retaining plans to progress a new-build centre if a fully funded scheme can be achieved within the next few months OR	Katharine Pearce	in terms of specification, design, financial viability and cost of a new Conference facility have been undertaken but a large long term funding gap remains. Recent discussion with Standard Life remains	build centre and expanded retail: 1,462 [estimate for concept scheme agreed in 2008]. Significant amenity and environmental improvements to the seafront, West Street and Russell Road areas.	Ongoing discussion with Standard Life: January-April 2013 Options reported to EDCC and/or Policy & Resources
a refurbishment of the current centre. The new build option would provide a new centre which would be delivered as part of an integrated redevelopment of the wider area incorporating the existing Churchill Square shopping centre, cinema and parking.		positive and they remain interested in finding a resolution in partnership with the Council. Recent improvement works have assisted in maintaining and improving the diary for the current centre but the Council is now involved in a more comprehensive review of the present building to explore the full costs and implications of a wider longer term refurbishment should the new build scenario be found to be unviable.	The Impacts and Outputs of a full refurbishment option versus a New Build option will be reported to Committee once the current feasibility work, costings and wider impacts have been assessed and worked through to conclusion. Paramount is achieving financial viability for one of the two options.	Committee – Summer 2013.
Circus Street The proposal for the site, dubbed 'Grow Brighton' is to build a high-quality sustainable mixed use development providing a new university library and teaching space for the University of Brighton; employment space, from	Director: Geoff Raw Project Mgr: Max Woodford	The project is now in the design and pre-application phase, moving towards a final scheme for landowner consent and then submission for planning in the early summer. Cathedral Group are using ShedKM as the architects to bring this project forward to completion. Detailed workshops are being held for all design elements, with the city council	 This scheme will deliver the following uses: New Library and teaching space for the University of Brighton and Student Accommodation (c.400 bed residences) as part of an improved educational quarter Dance Studio and Creative Space for the city Corporate Offices Strata Offices 	 December 2012: Start detailed design. June 2013: Report to P&R seeking landowner consent for a RIBA stage D scheme. June 2013: Submit planning application.

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corporate office down to move on space and managed workspace for the creative industries; residential units, student accommodation, ancillary retail and a state of the art dance studio for South East Dance.		 being closely involved in the design of the Dance Space (being an asset we receive at the end of development to pass on to South East Dance). Pre- Application meetings for the site as a whole are also on-going with City Planning. All partners are also now exploring the options around the interim use of the site in more detail, with a planning application submitted to refresh the previous short-term consents for interim uses. The interim use will be part of the planned public engagement. 	 Retail Residential: c.160 -200 units (depending upon final mix) Creative Industries Market The headline economic benefits include 140 FTE (full time equivalent) construction jobs and 170 FTE jobs generated by the completed development, and an economic impact in the city economy of £153m over ten years. The qualitative benefits include the fact that student housing will relieve pressure on the private rented sector; there will be more, affordable, homes; the dance studio provides a focus for dance in the city; it will further integrate the university into the heart of the city and will bring enterprise to creativity through, for example, the creative industries market. There are also physical and townscape improvements linked to the public event square and permeability of the site, replacing the existing derelict market building. The inclusion of the creative space and dance studio within the scheme will contribute to its long term success in terms of the vibrancy of the area. It will diversify the usage of the site in terms of the range of users and the timings of usage. This will help stop 	

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			the site becoming an island site and connect it into the other sites with cultural facilities in the city, close to the cultural quarter.	
Edward Street/American Express A development of the land to the north of Amex House to build the new headquarters building for American Express. The current development forms the first phase of a masterplan that will in the future take in new development on the site of the old Amex House. American Express has identified the skills and education of the labour pool in Brighton as being well suited to their needs. In particular, the language skills offered by the workforce here make it a site suitable for a global operation.	Director: Geoff Raw Project Mgr: Max Woodford	Amex have now completed the building works of the new HQ and data building and are beginning the process of moving staff in. The city council is working with Amex and their architects on the preparation of a design brief for the phase 2 site that will be left when the old Amex House is demolished (by 2016).	Retention of the city's largest private sector employer, and making Brighton the focus for future Amex European job growth. £140m investment in the new building. 36,000sqm of new office floorspace. Retention of 3,000 jobs in the city. The s106 includes payment to the nearby Carlton Hill school of £300k for playground improvements (planning approved for a new playground scheme) and a £100k replacement boiler for improved environmental performance (now installed). Potential future phase 2 unlocked by planned demolition of existing Amex House to provide further office, residential and commercial uses.	Amex have until 2016 at the very latest to vacate and demolish the old Amex House. March 2013 Economic Development & Culture Committee: Seeking Approval of draft Planning Brief for phase 2 works for Consultation. Spring 2013: 6 week public consultation on Planning Brief.
Historic Records Office & Resource Centre ('The Keep')	<i>Director:</i> Adam Bates	The city council joined this exciting partnership project as a full partner in April 2008 and, following a period of design development, planning	This £19m project will provide a new purpose-built facility that will bring together the combined collections of all three partners; the archives and	 Construction work completed February 2013 Acclimatisation and Proving Period – Feb to May 2013

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The Keep is a major partnership project between East Sussex County Council, Brighton & Hove City Council and the University of Sussex that will deliver a new state- of-the-art historical resource centre. It will be a vibrant community resource opening up access to the partners' collections in a one-stop shop for all aspects of the historic environment, and will enable people to research their local and family history. The new Centre will represent the next generation of archive buildings in the UK in line with the Government's Archives Policy.	Project Mgr: Mark Jago	 permission was granted in January 2011, with work on site starting in August 2011. Construction has gone extremely well, with work of a high standard, within budget and programme, and now near completion. Good progress has been made towards discharge of planning conditions and there is currently no indication of any problems in this area. The Keep remains on track to achieve a BREEAM Excellent rating with a projected overall score of 78.74% and an 86.96% score in Energy and 100% in Water. With partner agreement, and following variation of the S106 Agreement, a new Community Orchard has been planted at the southern end of the site; an initiative lead by Moulsecoomb Forest Garden, Brighton Permaculture Trust and Brighton & Hove Food Partnership. During recent months the partners have continued to develop a range of policies and procedures that will come into effect following handover of the building, as archive materials are moved in, and as the completed facility becomes operational. 	historical resources of East Sussex and Brighton & Hove, and the special collections of the University of Sussex, including the Mass Observation Archive. It will house over six miles of material dating back over 900 years and will have capacity for growth over the next 20 years. The new facility will meet the required standards for the storage and preservation of historical archives and will be the most sustainable archive building of its type in the country; a considerable achievement since the nature of the building requires tight environmental controls and its location has posed challenges. Sustainability measures have been at the heart of the project from the outset and have been a priority in the design of the building. It incorporates a biomass boiler using sustainable and locally sourced wood chips, photo-voltaics on the plant room roof, a 'green roof' on the People Block, rainwater harvesting, solar water heating, and heat recovery in the air conditioning system. It will provide much improved public access and services, with new education and learning spaces, and	 Partnership arrangements and HoT for Long-term management agreement agreed - March 2013 Policies and procedures developed – April/May 2013 Practical Completion - May 2013 Partners move in – June to October 2013 Open to public – November 2013.

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			provide opportunities for outreach and community work.	
i360 The construction of a 175m high observation tower will offer visitors views for 25 miles along the south coast. A visitor centre, restaurant and exhibition space on the site of the root end of the West Pier will also form part of the attraction. Refurbishment of the existing West Pier Toll Booths will be included in the design. Wider landscaping will form part of the final regeneration of this section of the seafront.	<i>Director:</i> Geoff Raw <i>Project</i> <i>Mgr:</i> Katharine Pearce	 Policy & Resources Committee approved funding proposals on 12 July 2012 to allow the council to act as senior lender for the project (securing funds to be lent on to Marks Barfield at a commercial rate of interest). Equity funds of £28m will be provided and also funds of £3m from the Local Enterprise Partnership. The council is continuing to work with the various partners to achieve a Financial Close in Spring 2013. Meetings between representatives of Marks Barfield Architects, the Equity providers, the LEP and the council are ongoing and progressing steadily. 	600-800,000 visitors a year. 154 operational and construction jobs and an estimated 444 jobs overall, taking into account new visitor spend, new businesses in the refurbished arches to the west and general boost to the local economy. Once the i360 starts on site the West Pier Trust will also proceed with their plans for a new Heritage and Visitor Centre (to be part funded by the Heritage Lottery Fund) to be located to the east of the i360 site. [A bid for funding to the Heritage Lottery Fund has now been made by the West Pier Trust for this element of the project].	A detailed construction timetable will be finally confirmed at Financial Close. A short lead in time is required to a start on site which is currently projected to start Spring /early summer 2013. Archway Strengthening works have already begun and are due to last for 50 weeks – completing in Autumn 2013. Completion of the i360 is currently targeted for Spring 2015.
King Alfred To secure the long-term replacement of the outdated sports facilities currently on offer at the King Alfred Leisure Centre. This to include consideration of options for the wider regeneration of the King Alfred site.	<i>Director:</i> Geoff Raw <i>Project</i> <i>Mgr:</i> Mark Jago	The need to replace the King Alfred Leisure Centre has been demonstrated by successive analyses going back to 1999 and this remains the case. This recognition was borne out in the findings of the citywide Sports Facilities Plan (2012 – 22) - the subject of a report to Cabinet in April 2012. Based on the findings of the report, a new cross-party Project Board was set up to lead the process of considering	Provision of modern fit for purpose sports facilities in the west of the city, and redevelopment of this strategically significant site to enhance the seafront and surrounding area.	 Officer Steering Group meeting – February 2013 Next Project Board meeting – April 2013

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		options for the future of the King Alfred Leisure Centre.		
		The Project Board held its inaugural meeting on 27 November 2012. At its recent meeting (January 2013) the Board agreed the mix of facilities it would like to see in the new Sports Centre and this will provide the basis for moving the project forward. The Board also agreed the next stages of work, the findings of which are to be reported to the next meeting in April 2013.		
New England House The proposal is to establish a future vision for New England House as a large scale, high profile and visible managed business centre focused on the digital media and creative industries. The early vision concept is for a consortium of partners including the University of Sussex, Wired Sussex and the city council to agree a clear partnership vision, viable business case and funding package for the development of New England House as a digital media hub.	<i>Director:</i> Geoff Raw <i>Project</i> <i>Mgr:</i> Max Woodford	Work is complete on refreshing, updating and drawing together previous survey work to get a better understanding of the condition of the building and the potential costs involved in renewal. This information will help to inform subsequent stages. The next step is to look at risk and governance implications of various options for achieving that refurbishment option, including potentially soft market testing the best methods for levering in capital investment. The RECREATE project, which will include a 3,500sq.ft refit of space at New England House to transform it into a creative hub 'Fusebox,' is underway. This space will be	A total refurbishment would see an investment of c.£10m. It would ensure the city council is leading on the implementation of regeneration plans for the London Road area.	A position paper to be prepared on the overall project.

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		managed by Wired Sussex. The project is a cross-border partnership of cities and urban areas from northern France and the south and east coast of England. There will be a strong "virtual" connection between the new workspaces across the project partner areas due to the high- speed broadband links and an internet based multimedia platform. This will enable the development of a new cross-border community of creative entrepreneurs.		
Open Market To redevelop the Open Market to create an exciting mixed use development combining a new modern market offering a diverse retail offer and promoting fresh, healthy food and local producers with affordable housing, arts based workshops and a venue for street art and entertainment. The new market will be operated on a not for profit basis for the benefit of the community and contribute to the wider regeneration of the London Road area.	Director: Geoff Raw Project Mgr: Richard Davies	 P&R approval in April 2006 to support the Open Market Traders Association (OMTA) to prepare a redevelopment proposal. December 2008 Cabinet granted landowner consent for the outline proposal submitted by OMTA and development partner Hyde Housing Association along with the draft Heads of Terms and agreed establishing a 'not for profit' Community Interest Company (CIC) to raise loan finance and take on ownership and management of the new market. Landowner consent under delegated authority approved for RIBA Stage D scheme in February 2010, prior to Hyde submitting a planning application. Planning permission granted March 	 New covered market with 44 permanent market stalls surrounding a central market square for temporary stalls, visiting markets and a variety of activities CIC to operate the market for local benefit 12 A1/B1 workshops 87 affordable housing units £12.5m external capital investment in local infrastructure Approximately 80 FTE construction jobs 120 jobs in the new market, workshops and CIC New opportunities for small business start ups Venue to promote produce and local producers Code level 4 for disabled residential 	 Monitor redevelopment to achieve project aims and a successful outcome. Continue officer support for management and administration of CIC. Satisfy Conditions precedent for mortgage agreement between CIC and Triodos Bank September 2013. CIC to agree market management arrangements, March 2013. New market completed and opened September 2013.

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		 2011. Brighton Open Market CIC formed with members being the council, OMTA, Hyde Housing and Ethical Property Company. March 2011, Development Agreement completed and entered into by the council, Hyde Housing and Open Market CIC. Triodos Bank and CIC entered into facility Agreement in January 2013 for conditional £1m mortgage to fund CIC's contribution towards the construction costs of the new market. 	 units (8 out of a total of 87 units) Very good thermal performance of building fabric Photovoltaics, green roofs, green walls and street tree planting included in scheme Works started on site in October 2011 Temporary market operational from 9 January 2012 Temporary market moved to phase 2 new stalls 29 October 2012. 	
Permanent Traveller Site Project undertaken to manage site selection, delivery of consents and build out of a new permanent traveller site providing 16 permanent pitches for traveller families with local links.	Director: Geoff Raw Project Mgr: Max Woodford	Research has established that the city has a need to find space for 16 permanent traveller pitches to meet the accommodation needs of traveller families who have well established local links. A permanent site will offer those travellers resident in the area greater stability, as well as freeing up space at the transit site. It is proposed that the new site will be built wholly using grant funding administered by the Homes and Communities Agency (HCA). Whilst it will meet the specific housing needs of a certain group, in all other respects, the proposed permanent traveller site is no different than other forms of affordable housing. Residents will	 Provision of a target of 16 new permanent pitches providing homes for families. Freeing up of transit provision in the city and so reducing unauthorised encampments. Visual screening to reduce the impact of the existing transit site on the National Park. 	Early 2013 – submission of planning application. Late 2013 – Commence work on site.

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		have to pay rent and council tax for their pitch, as well as cover their own utility bills.		
		Following an exhaustive site selection process, Horsdean has been selected as the council's preferred location with agreement to issue landlord's consent and for officers to submit a planning application on the site.		
		Pre-application consultation with South Downs National Park Authority is on-going , particularly in relation to arriving at a scheme with a suitable landscaping strategy for the location. A preferred final layout is expected soon imminently to be the basis for further discussion and consultation prior to being worked up as a final design. There is also ongoing work with the Environment Agency and our appointed water engineers around		
Preston Barracks Redevelopment of the council owned 2.2 hectare brownfield site to create a mixed use development that will act as a regenerative catalyst for this part of the city.	<i>Director:</i> Geoff Raw <i>Project</i> <i>Mgr:</i> Mark Jago	A 'Shared Vision' that established the partners' joint aspirations for a high quality comprehensive redevelopment was agreed in September 2009. In 2010 the partners commissioned a Site Capacity Assessment (SCA) to examine development potential and options in respect of scale, height and massing across the wider site. The SCA, completed in October 2010,	High quality, sustainable, employment-led, mixed use development that will act as a regenerative catalyst for this part of the city. The scheme is expected to include a significant amount of employment space, new homes, retail units, a new University Business School and student housing. The scheme will greatly improve the	 Final masterplan submitted – 10 Dec 2012 Masterplan circulated to Project Board and Officers – Dec 2012 City council appointed external financial consultants – January 2013 Financial consultants complete work – February

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The site, on the main Lewes Road, is an 'urban gateway' to the city from the 'Academic Corridor' (close to Brighton and Sussex Universities). The site is therefore of strategic importance to Brighton & Hove. Since March 2009, the council has been working in partnership with the University of Brighton to explore opportunities for the redevelopment of the former barracks site and adjacent university land spanning the Lewes Road; effectively doubling the development area.		demonstrated development potential and confirmed that the partners' aspirations could be met across the wider site area. A planning brief was prepared during 2011 and was approved at the Planning, Employment, Economy & Regeneration CMM on 15 September 2011. In December 2011, the partners jointly commissioned a masterplan, with Hawkins Brown Architects appointed in February 2012. Work on the masterplan started in April 2012. The draft Masterplan was considered by the Project Board in October 2012 and the Masterplan report was completed in December 2012. The report is being considered by partners with a view to agreeing the next steps. As part of this, and to get a fuller understanding of the development costs and land values associated with this comprehensive development proposal, the council has appointed specialist consultants to undertake further financial analysis and valuation advice to assist partner decision making. This work is due for completion by the end of February and the results will then be reported to the Project Board before proceeding to Committee.	built environment in this part of the city, a key approach to the city centre, and will better integrate with neighbouring residential and business land.	2013 Partner review and agreement to way forward – March 2013 Referral to Project Board for agreement - March 2013 Report masterplan, land arrangements and delivery proposals to P&R Committee – mid 2013.

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Released Land at Falmer Redevelopment of the former Falmer School land that was not required for the Brighton Aldridge Community Academy (BACA).	Director: Gil Sweetenha m Project Mgr: Richard Davies	 Falmer High School land surplus to BACA requirements is available for alternative uses. Cabinet February 2012 gave delegated authority to proceed with a licence for TCSL to use the site for temporary stadium parking and provide a temporary home for the Bridge Community Education Centre. This delegated authority (to the Strategic Director, Resources in consultation with the Leader of the Council and Cabinet Members for PEER, Transport & Public Realm, and Finance & Central Services) was given subject to a viable business case and the granting of planning permission. An urgency decision was taken in accordance with the scheme of delegation to grant a licence to TCSL to commence works not requiring planning permission, effective 6/03/12. Reported to Cabinet on 15 March 2012. Planning permission granted April 2012 for use of the site for temporary stadium parking, associated works and a temporary home for the Bridge Centre. The Bridge moved into its new temporary home in May 2012. 	 Brownfield land brought back into efficient use. Short term support of TCSL to provide temporary stadium parking. Potential capital receipt in the long term. Potential for new student accommodation and educational facilities combined with stadium parking. Potential to provide new permanent home for the Bridge Education Centre. 	 Council and TSCL to complete licence for temporary use of the site for stadium parking and accommodation for the Bridge. The council to consider approach to development brief in consultation with stakeholders to achieve the long term regeneration of the site March 2013. Continue officer support for Bridge to seek a permanent home.

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Amex Community Stadium The construction of a 22,500 capacity stadium for Brighton & Hove Albion Football Club together with supporting infrastructure, 2000m2 of education accommodation and facilities for conferences, meetings and events. The stadium is built on land which is mostly owned by the city council, the remainder being owned by the University of Brighton.	<i>Director:</i> Geoff Raw	 The main stadium contract completed on 31 May 2011. The first game was played at the new stadium on Sat 16 July 2011. Temporary planning permission granted 22 June 2011 by Lewes DC for parking on adjacent land, part of which is owned by the Council, for 3 years. Terms agreed for parking at Park Wall Farm. Planning permission granted on 25 April 2012 for an additional 8,250 seats. 	The new stadium is having a significant impact on the city. It is a landmark building at a key entrance point to the city and provides not only a high quality sporting venue but also a range of facilities for conferences, events etc and supports a programme of educational and community provision through Albion in the Community and other education providers. In its hiring policies for operation of the stadium both the Club and their contractors have actively sought local employees. Around 90% of those hired have been from BN postcodes.	An application for 8,250 additional seats at the stadium was considered at the Planning Committee on 25 April 2012. The Committee was minded to grant planning permission subject to completion of the s106 Planning Obligation and deeds of variation and the conditions and informatives as set out in the report.
Ultrafast Broadband The city council has submitted a bid to DCMS under the second phase of the Super-Connected Cities Programme to roll out delivery of ultrafast broadband and wireless internet across a contiguous area at the heart of the city.	<i>Director:</i> Geoff Raw <i>Project</i> <i>Mgr:</i> Max Woodford	'Second tier' cities were invited to bid following a process of lobbying by the city's MPs and Members. There is a £50m pot to be bid for by 27 cities. <u>It was announced in the Autumn</u> <u>Statement (05/12/12) that Brighton &</u> <u>Hove's bid was successful</u> . DCMS are looking to work further with the successful cities on potentially simplifying projects to be more 'state aid' compliant before confirming the amounts awarded but we have been advised to work on the basis that we are to be awarded the sum applied for. BDUK have now appointed a project director to work with us to	Funding requested will provide additional connectivity to 1,225 dwellings and 810 businesses not currently served by ultrafast broadband. This represents an additional 1% of homes and an additional 11% of businesses in the city, taking total residences and businesses passed to 96% and 92% respectively.	Application Submitted: 17 th September 2012. Date for spending of grant: By April 2014.

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		assist in implementation. A report will go to P&R Committee in March seeking approval to start the procurement process.		